

OPERATING BUDGET 2023
BUDGET D'EXPLOITATION 2023

DRAFT VERSION
VERSION ÉBAUCUCHE

	Budget 2022	Budget 2023	Variance (over/under)	% Variance
REVENUES / REVENUS				
000 - Transfer from Reserve	\$ 40,000.00	\$ 320,317.00	\$ 280,317.00	700.79%
100 - Grants and Transfer Payments	\$ 2,847,930.00	\$ 2,921,293.00	\$ 73,363.00	2.58%
200 - User fees	\$ 891,134.00	\$ 1,039,035.00	\$ 147,901.00	16.60%
300 - Licences, Permits and Rents	\$ 897,700.00	\$ 634,700.00	\$ (263,000.00)	-29.30%
400 - Fines and Penalties	\$ 199,000.00	\$ 200,000.00	\$ 1,000.00	0.50%
500 - Investment Income	\$ 95,000.00	\$ 254,500.00	\$ 159,500.00	167.89%
600 - Gain (Loss) On Sales of Property	\$ 17,500.00	\$ 26,900.00	\$ 9,400.00	53.71%
900 - Other Revenues	\$ 87,467.00	\$ 84,475.00	\$ (2,992.00)	-3.42%
FEE - USER FEES W/WW/G	\$ 5,796,725.00	\$ 6,369,221.00	\$ 572,496.00	9.88%
TAX - TAX LEVY				
Tax Levy	\$ 11,387,970.00	\$ 11,954,000.00	\$ 566,030.00	4.97%
Supplemental Tax Levy	\$ 95,000.00	\$ 100,000.00	\$ 5,000.00	5.26%
Payments in-lieu of taxes	\$ 275,000.00	\$ 285,000.00	\$ 10,000.00	3.64%
BIA Taxes	\$ 47,150.00	\$ 47,150.00	\$ -	0.00%
Local Improvements	\$ -	\$ 3,500.00	\$ 3,500.00	0.00%
Total Revenues / Revenus totaux	\$ 22,677,576.00	\$ 24,240,091.00	\$ 1,562,515.00	6.89%
EXPENSES / DÉPENSES				
1000 - Salaries, wages and benefits	\$ 7,903,149.00	\$ 8,684,107.00	\$ 780,958.00	9.88%
2100 - Long-term Debt Repayment - Capital	\$ 1,251,133.00	\$ 1,048,346.00	\$ (202,787.00)	-16.21%
2200 - Long-term Debt Repayment - Interests	\$ 481,095.00	\$ 597,405.00	\$ 116,310.00	24.18%
3100 - Materials - Office & Admin	\$ 349,876.00	\$ 440,183.00	\$ 90,307.00	25.81%
3200 - Materials and Supplies	\$ 1,203,200.00	\$ 1,517,725.00	\$ 314,525.00	26.14%
3300 - Utilities	\$ 1,669,482.00	\$ 1,824,305.00	\$ 154,823.00	9.27%
3400 - Professionnal Development	\$ 187,045.00	\$ 237,910.00	\$ 50,865.00	27.19%
3500 - R & M Vehicles and Rolling Equipment	\$ 236,070.00	\$ 322,225.00	\$ 86,155.00	36.50%
3600 - R & M Building Equipment	\$ 180,000.00	\$ 267,390.00	\$ 87,390.00	48.55%
3700 - R & M Building & Infrastructure	\$ 325,200.00	\$ 353,000.00	\$ 27,800.00	8.55%
4100 - Professionnal Fees	\$ 355,500.00	\$ 403,900.00	\$ 48,400.00	13.61%
4200 - Contracted Services	\$ 5,028,115.00	\$ 5,288,359.00	\$ 260,244.00	5.18%
4900 - Special Projects	\$ 95,000.00	\$ -	\$ (95,000.00)	0.00%
5100 - Financial Expenses	\$ 21,650.00	\$ 24,250.00	\$ 2,600.00	12.01%
5200 - Rental	\$ 178,650.00	\$ 188,800.00	\$ 10,150.00	5.68%
5300 - Property Taxes	\$ 266,300.00	\$ 274,300.00	\$ 8,000.00	3.00%
5400 - Contributions	\$ 573,886.00	\$ 573,886.00	\$ -	0.00%
5600 - Vehicle Lease	\$ -	\$ 120,000.00	\$ 120,000.00	0.00%
7100 - Transfer to Reserve	\$ 1,340,225.00	\$ 1,009,000.00	\$ (331,225.00)	-24.71%
7300 - Transfer to Capital	\$ 1,032,000.00	\$ 1,065,000.00	\$ 33,000.00	3.20%
9100 - Interdepartmental Transfers - Salary	\$ -	\$ -	\$ -	0.00%
9200 - Interdepartmental Transfers - Fleet	\$ -	\$ -	\$ -	0.00%
Total Expenses / Dépenses totales	\$ 22,677,576.00	\$ 24,240,091.00	\$ 1,562,515.00	6.89%
NET - REVENUES & EXPENSES / REVENUS E	\$ -	\$ -	\$ -	0.00%

Budget Forecast by Sub Department

Division 1 - Municipal Taxation

	2022	2023		
	Budget	Budget	Change	% Change
Revenues				
011 - Residential & Multi-Residential Levy	7,587,548	7,904,719	317,171	4.18%
012 - Commercial Levy	3,120,353	3,277,887	157,534	5.05%
013 - Industrial Levy	745,781	838,075	92,294	12.38%
014 - Other Levy	29,288	33,319	4,031	13.76%
015 - PILs	275,000	285,000	10,000	3.64%
016 - Local Improvements	0	3,500	3,500	100.00%
017 - Business Improvement Area	47,150	47,150	0	0.00%
021 - Water User Fees	2,026,072	2,203,613	177,541	8.76%
022 - Wastewater User Fees	2,554,753	2,734,508	179,755	7.04%
023 - Garbage & Recycling User Fees	1,215,900	1,431,100	215,200	17.70%
051 - OMPF	2,062,900	2,062,900	0	0.00%
Total Revenues	19,664,745	20,821,771	1,157,026	5.88%
Net Total	19,664,745	20,821,771	1,157,026	5.88%

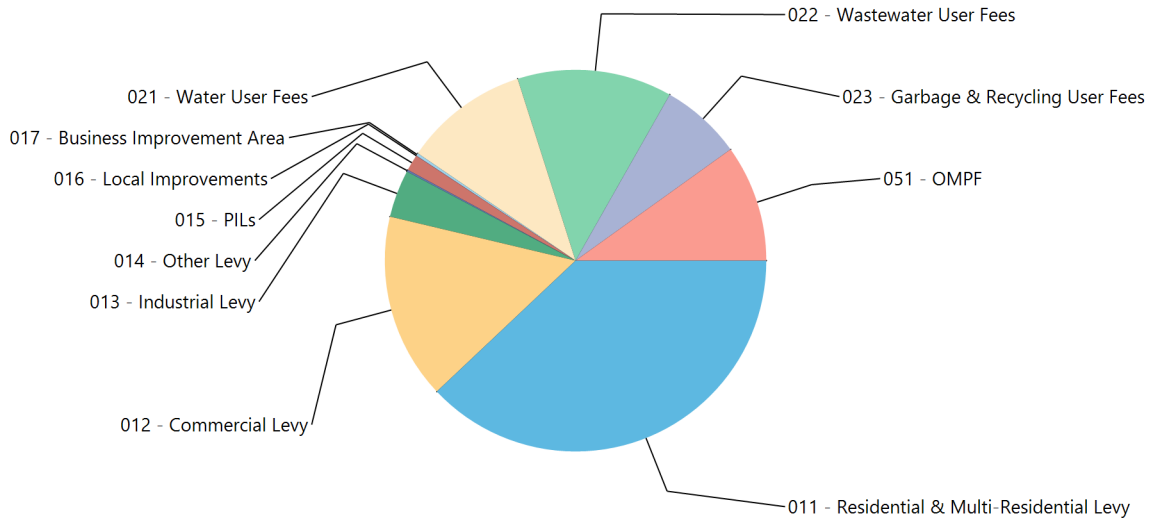
1 - Municipal Taxation
2023 Expenses by Sub Department

No Data Available

Budget Forecast by Sub Department

Division 1 - Municipal Taxation

**1 - Municipal Taxation
2023 Sub Department Revenues**

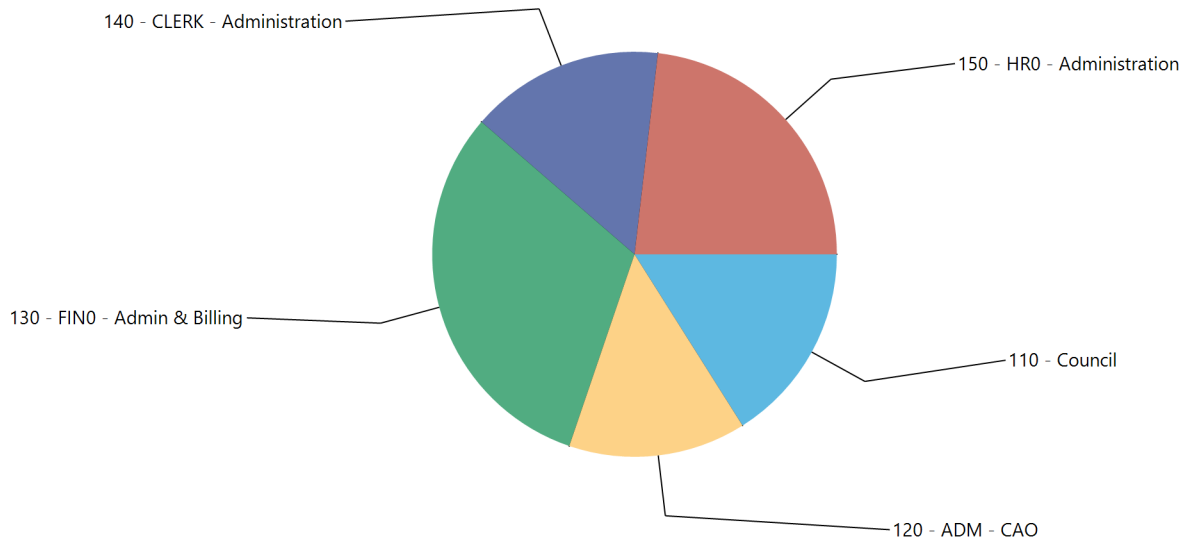


Budget Forecast by Sub Department

Division 2 - General government

	2022 Budget	2023 Budget	Change	% Change
Revenues				
110 - Council	10,000	38,175	28,175	281.75%
120 - ADM - CAO	45,000	50,000	5,000	11.11%
130 - FIN0 - Admin & Billing	471,726	577,625	105,899	22.45%
140 - CLERK - Administration	106,200	109,150	2,950	2.78%
150 - HRO - Administration	1,500	2,000	500	33.33%
Total Revenues	634,426	776,950	142,524	22.47%
Expenses				
110 - Council	401,575	401,600	25	0.01%
120 - ADM - CAO	484,084	355,500	(128,584)	-26.56%
130 - FIN0 - Admin & Billing	843,630	779,100	(64,530)	-7.65%
140 - CLERK - Administration	296,680	388,130	91,450	30.82%
150 - HRO - Administration	454,835	579,980	125,145	27.51%
Total Expenses	2,480,804	2,504,310	23,506	0.95%
Net Total	(1,846,378)	(1,727,360)	119,018	5.33%

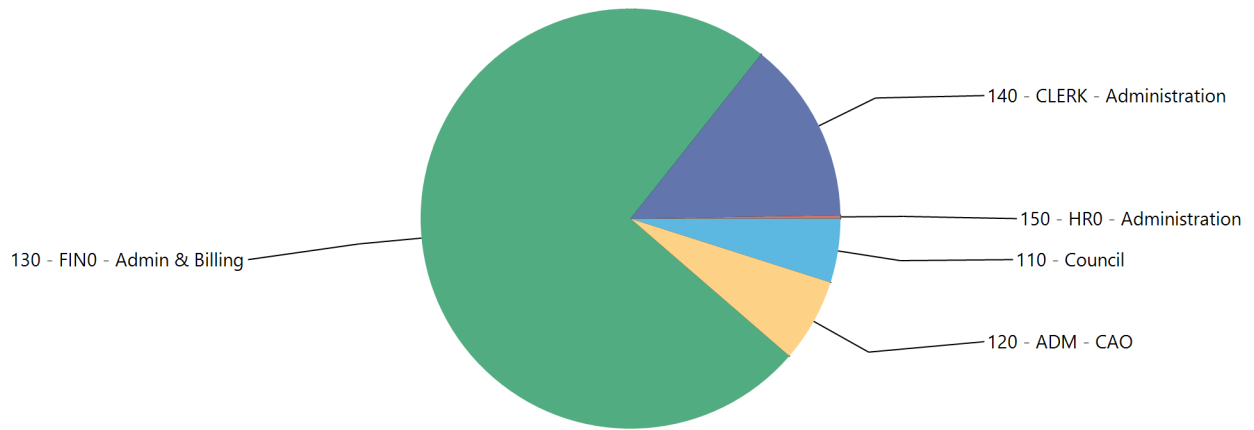
**2 - General government
2023 Expenses by Sub Department**



Budget Forecast by Sub Department

Division 2 - General government

2 - General government 2023 Sub Department Revenues



Budget Forecast by Sub Department

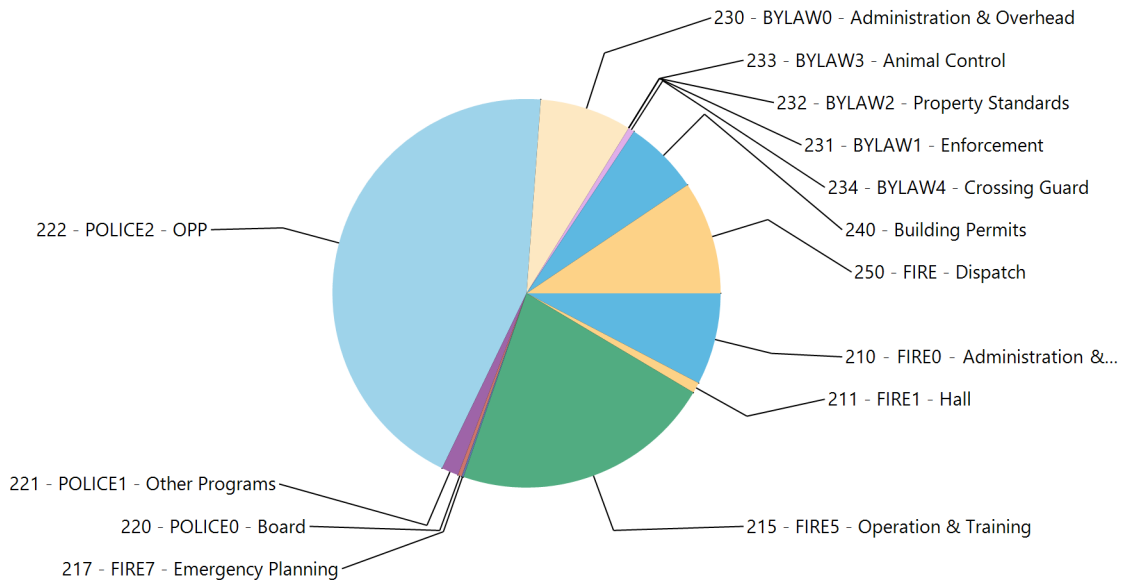
Division 3 - Protection to person and property

	2022 Budget	2023 Budget	Change	% Change
Revenues				
210 - FIRE0 - Administration & Overhead	51,150	134,691	83,541	163.33%
211 - FIRE1 - Hall	0	0	0	0.00%
220 - POLICE0 - Board	15,000	15,000	0	0.00%
221 - POLICE1 - Other Programs	93,740	93,740	0	0.00%
222 - POLICE2 - OPP	3,500	15,000	11,500	328.57%
230 - BYLAW0 - Administration & Overhead	132,450	163,000	30,550	23.07%
231 - BYLAW1 - Enforcement	28,000	0	(28,000)	-100.00%
232 - BYLAW2 - Property Standards	0	0	0	0.00%
233 - BYLAW3 - Animal Control	800	800	0	0.00%
240 - Building Permits	588,250	411,000	(177,250)	-30.13%
250 - FIRE - Dispatch	526,890	620,399	93,509	17.75%
Total Revenues	1,439,780	1,453,630	13,850	0.96%
Expenses				
210 - FIRE0 - Administration & Overhead	489,188	503,437	14,249	2.91%
211 - FIRE1 - Hall	37,160	58,360	21,200	57.05%
215 - FIRE5 - Operation & Training	1,038,689	1,431,338	392,649	37.80%
217 - FIRE7 - Emergency Planning	5,667	10,757	5,090	89.82%
220 - POLICE0 - Board	23,794	20,844	(2,950)	-12.40%
221 - POLICE1 - Other Programs	93,740	93,740	0	0.00%
222 - POLICE2 - OPP	2,985,948	2,897,249	(88,699)	-2.97%
230 - BYLAW0 - Administration & Overhead	118,501	504,048	385,547	325.35%
231 - BYLAW1 - Enforcement	163,105	0	(163,105)	-100.00%
232 - BYLAW2 - Property Standards	158,105	0	(158,105)	-100.00%
233 - BYLAW3 - Animal Control	43,540	0	(43,540)	-100.00%
234 - BYLAW4 - Crossing Guard	29,700	33,949	4,249	14.31%
240 - Building Permits	588,250	411,000	(177,250)	-30.13%
250 - FIRE - Dispatch	526,890	620,399	93,509	17.75%
Total Expenses	6,302,277	6,585,121	282,844	4.49%
Net Total	(4,862,497)	(5,131,491)	(268,994)	3.83%

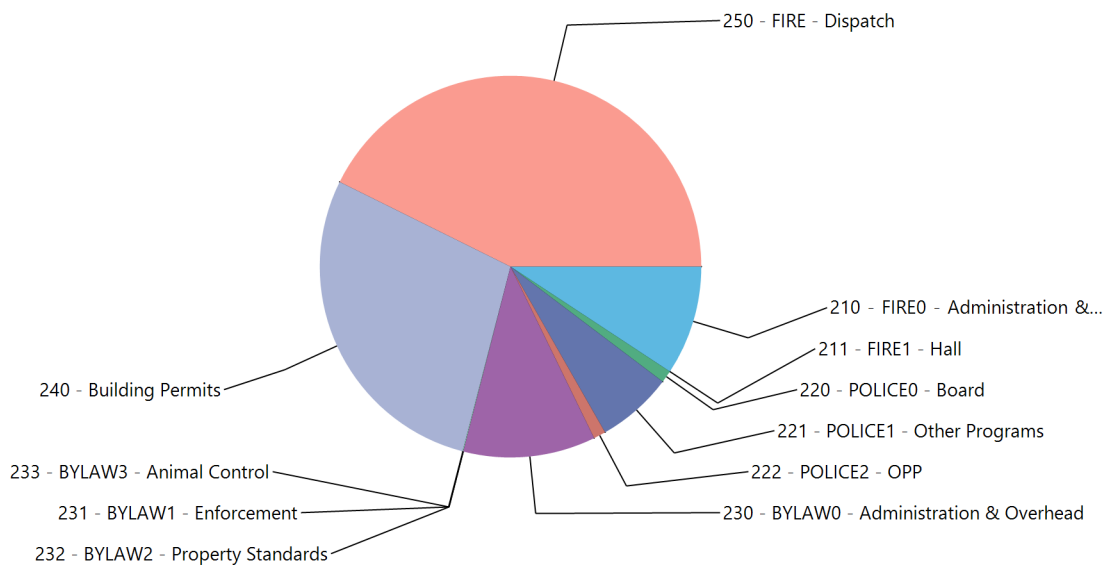
Budget Forecast by Sub Department

Division 3 - Protection to person and property

**3 - Protection to person and property
2023 Expenses by Sub Department**



**3 - Protection to person and property
2023 Sub Department Revenues**

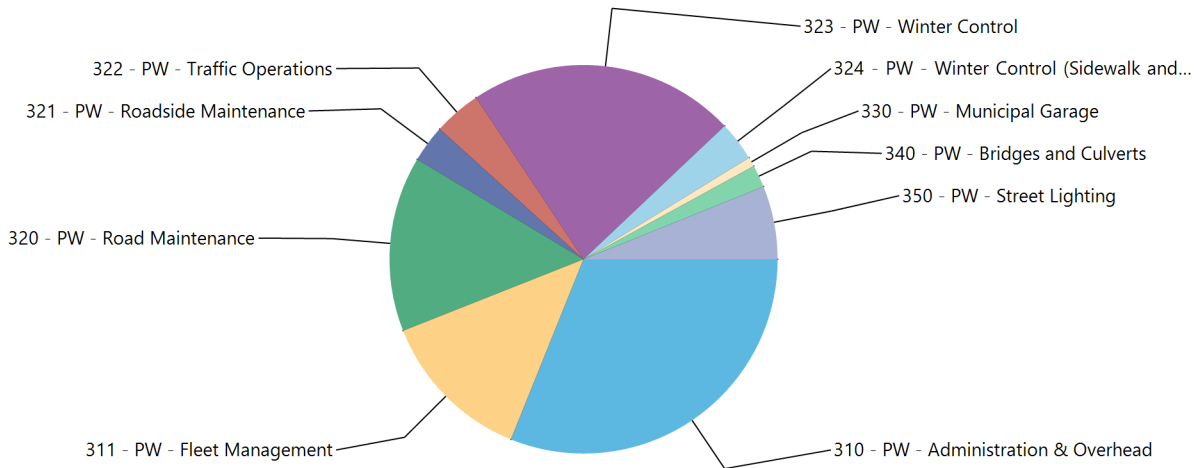


Budget Forecast by Sub Department

Division 4 - Transportation services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
310 - PW - Administration & Overhead	31,500	30,000	(1,500)	-4.76%
320 - PW - Road Maintenance	0	0	0	0.00%
350 - PW - Street Lighting	0	30,000	30,000	100.00%
Total Revenues	31,500	60,000	28,500	90.48%
Expenses				
310 - PW - Administration & Overhead	1,102,775	1,093,352	(9,423)	-0.85%
311 - PW - Fleet Management	285,200	453,300	168,100	58.94%
320 - PW - Road Maintenance	454,800	513,400	58,600	12.88%
321 - PW - Roadside Maintenance	96,850	108,800	11,950	12.34%
322 - PW - Traffic Operations	138,350	138,800	450	0.33%
323 - PW - Winter Control	692,800	783,900	91,100	13.15%
324 - PW - Winter Control (Sidewalk and Parking)	100,460	116,000	15,540	15.47%
330 - PW - Municipal Garage	92,200	27,400	(64,800)	-70.28%
340 - PW - Bridges and Culverts	72,740	65,500	(7,240)	-9.95%
350 - PW - Street Lighting	200,096	214,596	14,500	7.25%
Total Expenses	3,236,271	3,515,048	278,777	8.61%
Net Total	(3,204,771)	(3,455,048)	(250,277)	9.40%

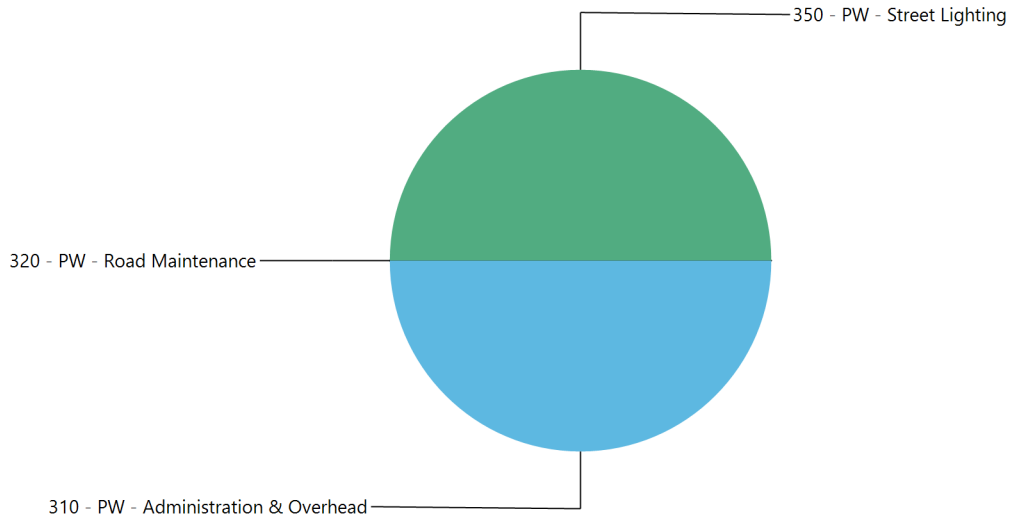
**4 - Transportation services
2023 Expenses by Sub Department**



Budget Forecast by Sub Department

Division 4 - Transportation services

4 - Transportation services 2023 Sub Department Revenues



Budget Forecast by Sub Department

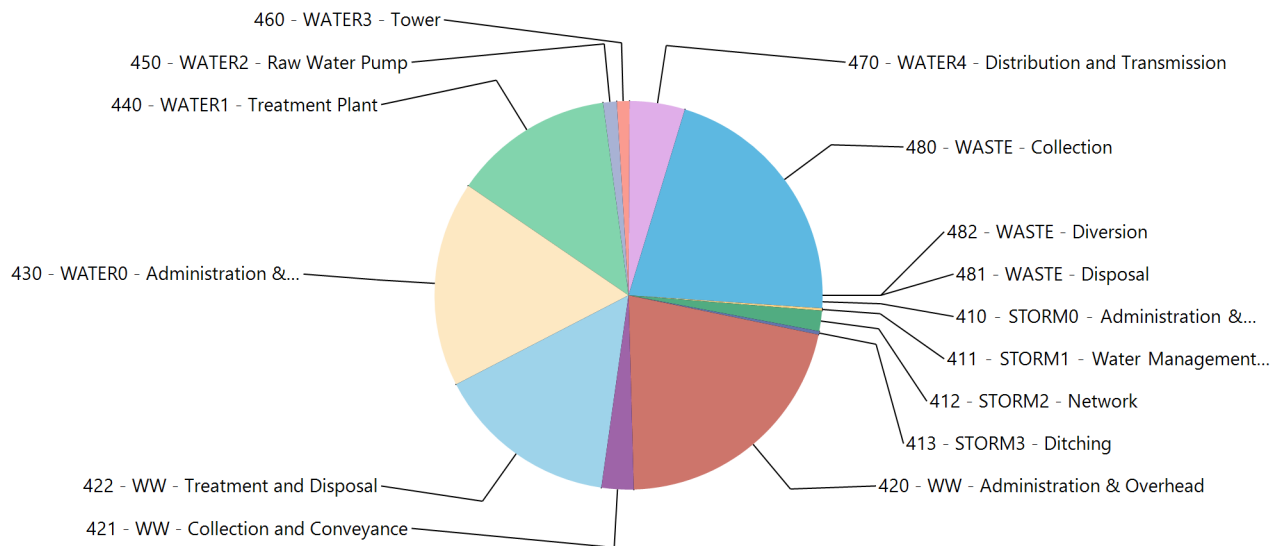
Division 5 - Environmental services

	2022	2023		
	Budget	Budget	Change	% Change
Revenues				
410 - STORM0 - Administration & Overhead	25,000	0	(25,000)	-100.00%
420 - WW - Administration & Overhead	20,000	25,000	5,000	25.00%
430 - WATER0 - Administration & Overhead	331,000	380,000	49,000	14.80%
460 - WATER3 - Tower	39,000	42,500	3,500	8.97%
Total Revenues	415,000	447,500	32,500	7.83%
Expenses				
410 - STORM0 - Administration & Overhead	74,974	74,974	0	0.00%
411 - STORM1 - Water Management Facility	6,000	14,000	8,000	133.33%
412 - STORM2 - Network	30,000	120,000	90,000	300.00%
413 - STORM3 - Ditching	50,000	20,000	(30,000)	-60.00%
420 - WW - Administration & Overhead	1,454,603	1,502,358	47,755	3.28%
421 - WW - Collection and Conveyance	153,050	187,900	34,850	22.77%
422 - WW - Treatment and Disposal	967,100	1,069,250	102,150	10.56%
430 - WATER0 - Administration & Overhead	1,173,304	1,206,198	32,894	2.80%
440 - WATER1 - Treatment Plant	794,098	941,465	147,367	18.56%
450 - WATER2 - Raw Water Pump	73,838	79,800	5,962	8.07%
460 - WATER3 - Tower	37,888	74,100	36,212	95.58%
470 - WATER4 - Distribution and Transmission	314,720	324,550	9,830	3.12%
480 - WASTE - Collection	1,215,900	1,431,100	215,200	17.70%
481 - WASTE - Disposal	0	0	0	0.00%
482 - WASTE - Diversion	0	0	0	0.00%
Total Expenses	6,345,475	7,045,695	700,220	11.03%
Net Total	(5,930,475)	(6,598,195)	(667,720)	10.84%

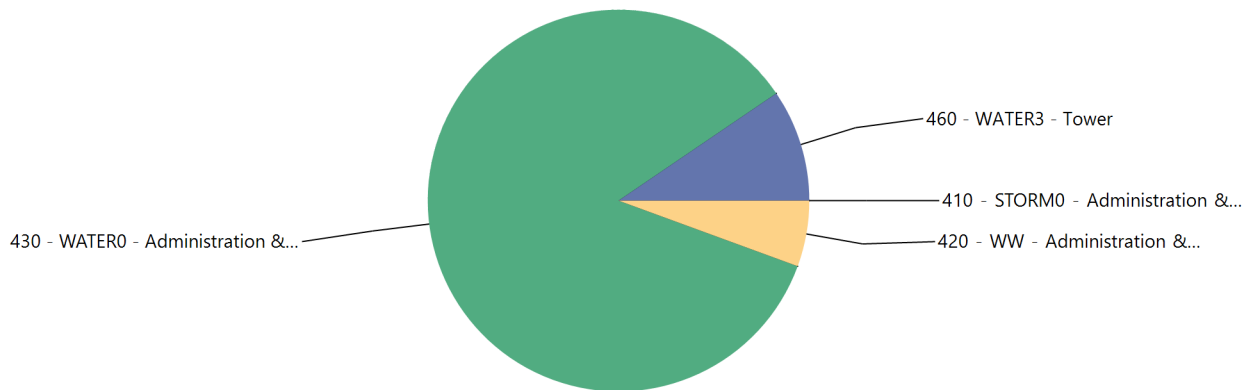
Budget Forecast by Sub Department

Division 5 - Environmental services

**5 - Environmental services
2023 Expenses by Sub Department**



**5 - Environmental services
2023 Sub Department Revenues**



Budget Forecast by Sub Department

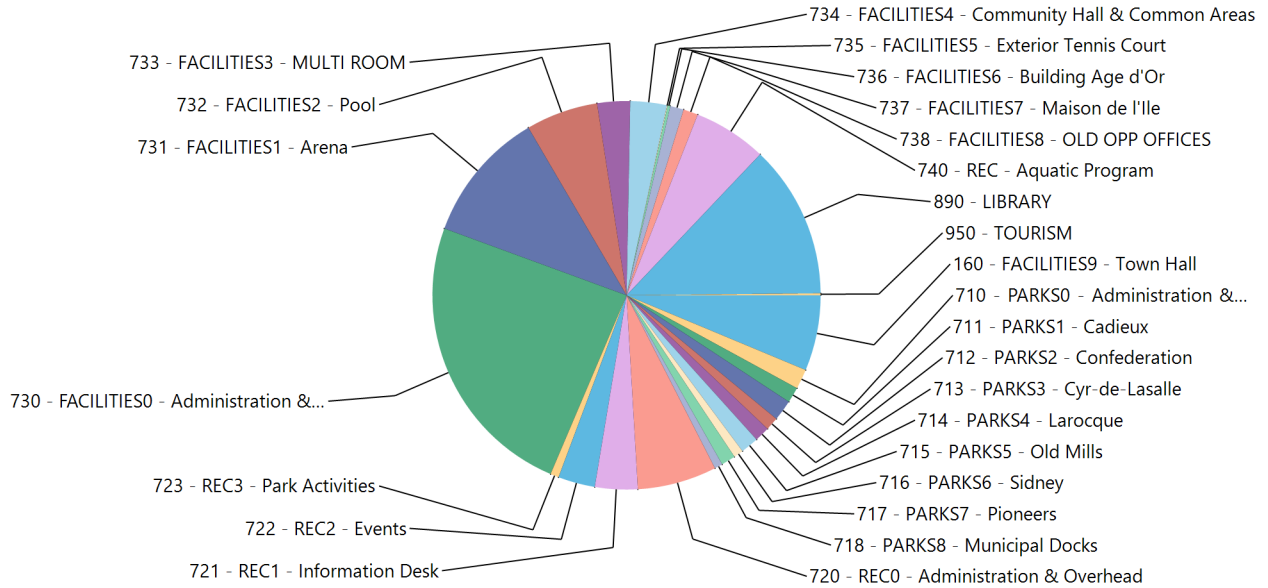
Division 6 - Recreation and cultural services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
160 - FACILITIES9 - Town Hall	0	0	0	0.00%
710 - PARKS0 - Administration & Overhead	21,500	25,000	3,500	16.28%
720 - REC0 - Administration & Overhead	7,500	17,200	9,700	129.33%
721 - REC1 - Information Desk	6,000	6,000	0	0.00%
722 - REC2 - Events	20,000	110,000	90,000	450.00%
730 - FACILITIES0 - Administration & Overhead	0	0	0	0.00%
731 - FACILITIES1 - Arena	203,500	240,000	36,500	17.94%
732 - FACILITIES2 - Pool	0	0	0	0.00%
733 - FACILITIES3 - MULTI ROOM	22,500	37,000	14,500	64.44%
734 - FACILITIES4 - Community Hall & Common Areas	9,500	9,500	0	0.00%
740 - REC - Aquatic Program	91,000	116,000	25,000	27.47%
890 - LIBRARY	36,000	36,000	0	0.00%
Total Revenues	417,500	596,700	179,200	42.92%
Expenses				
160 - FACILITIES9 - Town Hall	244,700	272,500	27,800	11.36%
710 - PARKS0 - Administration & Overhead	53,000	71,800	18,800	35.47%
711 - PARKS1 - Cadieux	38,800	56,250	17,450	44.97%
712 - PARKS2 - Confederation	42,300	75,250	32,950	77.90%
713 - PARKS3 - Cyr-de-Lasalle	40,300	47,250	6,950	17.25%
714 - PARKS4 - Larocque	51,150	54,600	3,450	6.74%
715 - PARKS5 - Old Mills	52,300	64,750	12,450	23.80%
716 - PARKS6 - Sidney	31,300	34,750	3,450	11.02%
717 - PARKS7 - Pioneers	16,000	51,500	35,500	221.88%
718 - PARKS8 - Municipal Docks	26,000	29,050	3,050	11.73%
720 - REC0 - Administration & Overhead	299,100	286,250	(12,850)	-4.30%
721 - REC1 - Information Desk	155,275	153,900	(1,375)	-0.89%
722 - REC2 - Events	61,600	133,350	71,750	116.48%
723 - REC3 - Park Activities	28,500	30,600	2,100	7.37%
730 - FACILITIES0 - Administration & Overhead	1,052,881	1,048,561	(4,320)	-0.41%
731 - FACILITIES1 - Arena	482,300	475,800	(6,500)	-1.35%
732 - FACILITIES2 - Pool	265,700	260,500	(5,200)	-1.96%
733 - FACILITIES3 - MULTI ROOM	114,800	118,800	4,000	3.48%
734 - FACILITIES4 - Community Hall & Common Areas	128,500	131,700	3,200	2.49%
735 - FACILITIES5 - Exterior Tennis Court	2,500	2,500	0	0.00%
736 - FACILITIES6 - Building Age d'Or	10,000	9,800	(200)	-2.00%
737 - FACILITIES7 - Maison de l'Ile	22,000	49,000	27,000	122.73%
738 - FACILITIES8 - OLD OPP OFFICES	28,700	53,100	24,400	85.02%
740 - REC - Aquatic Program	237,616	264,930	27,314	11.50%
890 - LIBRARY	548,736	552,736	4,000	0.73%
950 - TOURISM	6,300	7,250	950	15.08%
Total Expenses	4,040,358	4,336,477	296,119	7.33%
Net Total	(3,622,858)	(3,739,777)	(116,919)	10.66%

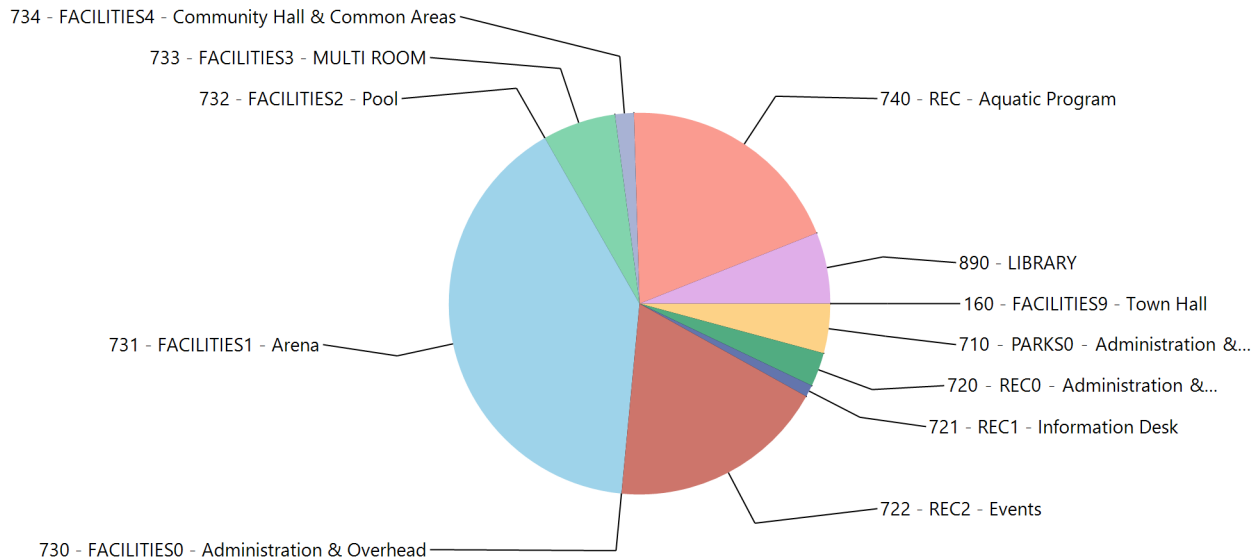
Budget Forecast by Sub Department

Division 6 - Recreation and cultural services

**6 - Recreation and cultural services
2023 Expenses by Sub Department**



**6 - Recreation and cultural services
2023 Sub Department Revenues**

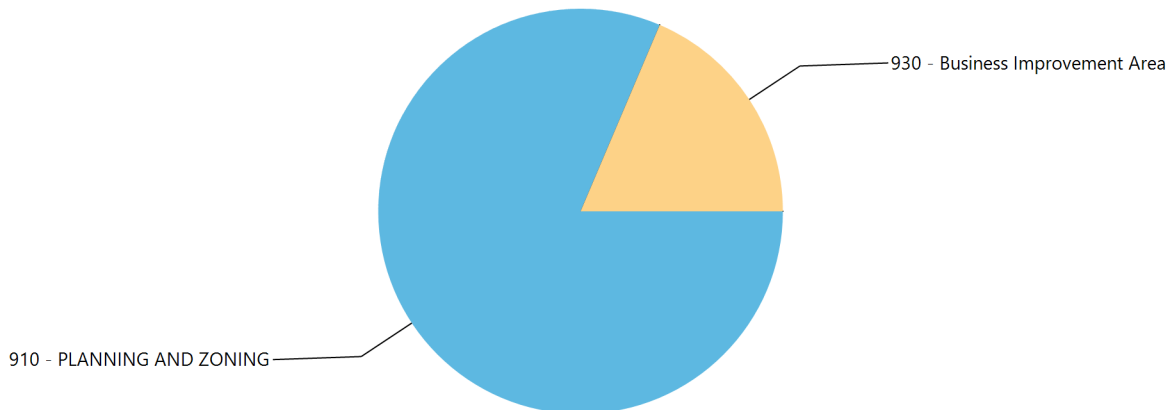


Budget Forecast by Sub Department

Division 7 - Planning and zoning

	2022 Budget	2023 Budget	Change	% Change
Revenues				
910 - PLANNING AND ZONING	74,625	83,540	8,915	11.95%
Total Revenues	74,625	83,540	8,915	11.95%
Expenses				
910 - PLANNING AND ZONING	225,241	206,290	(18,951)	-8.41%
930 - Business Improvement Area	47,150	47,150	0	0.00%
Total Expenses	272,391	253,440	(18,951)	-6.96%
Net Total	(197,766)	(169,900)	27,866	-2.89%

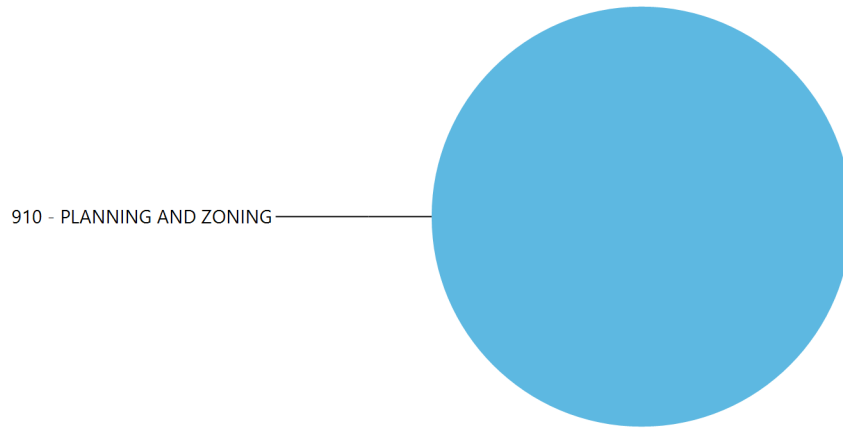
**7 - Planning and zoning
2023 Expenses by Sub Department**



Budget Forecast by Sub Department

Division 7 - Planning and zoning

7 - Planning and zoning 2023 Sub Department Revenues



Ville de / Town of Hawkesbury
Dépenses en immobilisation - Capital expenditures
Budget 2023

Version final
Final version

			Externe / External				Interne / Internal			Solde à la fin
	Report 2022	Budget 2023	Fonds général	Octrois Féd./Prov.	Comtés/ Autres Mun.	DLT	Réserves & Fonds réserves	Fonds de taxes sur l'essence	Redevances d'aménage ment	
	2022 Carryover	2023 Budget	General fund	Fed./Prov. Grants	Counties / Other Mun.	LTD	Reserves & Reserve funds	Federal Gas Tax	Dev. Charges	
ADM. GÉNÉRALE / GENERAL GOV.	-	118,000	75,000	-	-	-	43,000	-	-	-
INCENDIES / FIRE	-	-	-	-	-	-	-	-	-	-
CONSTRUCTION & REG. / BUILDING & BY-LAW	-	-	-	-	-	-	-	-	-	-
TRANSPORTATION SERVICES/TRANSPORT	-	1,685,000	375,000	350,000	125,000	-	35,000	-	100,000	700,000
ÉGOUTS PLUVIAUX / STORM SEWERS	-	410,000	50,000	350,000	-	-	10,000	-	-	-
LOISIRS & INSTALLATIONS / REC. & FACILITIES	-	3,392,000	350,000	270,000	-	2,500,000	72,000	-	-	200,000
SOMMAIRE DU FONDS GÉNÉRAL / GENERAL FUND SUMMARY	-	5,605,000	850,000	970,000	125,000	2,500,000	160,000	-	100,000	900,000
ÉGOUTS SANITAIRES / SANITARY SEWERS	-	623,773	175,000	173,773	-	-	100,000	-	175,000	-
EAU / WATERWORKS	1,500,000	6,950,000	40,000	2,284,125	1,440,000	4,585,875	100,000	-	-	-
ORDURES & RECYCLAGE / GARBAGE & RECYCLING	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	1,500,000	13,178,773	1,065,000	3,427,898	1,565,000	7,085,875	360,000	-	275,000	900,000

Ville de / Town of Hawkesbury
Dépenses en immobilisation - Capital expenditures
Budget 2023

Version final
Final version

	Report 2022	Budget 2023	Fonds général	Externe / External			Interne / Internal			Solde à la fin
				Octrois Féd./Prov.	Comtés/ Autres Mun.	DLT	Réserves & Fonds réserves	Fonds de taxes sur l'essence	Redevances d'aménage ment	
ADM. GÉNÉRALE / GENERAL GOV.										
Town Hall + Biblio - HVAC Unit	-	118,000	75,000	-	-	-	43,000	-	-	-
	-	-	-	-	-	-	-	-	-	-
TOTAL ADM. GÉNÉRALE/GEN. GOVT.	-	118,000	75,000	-	-	-	43,000	-	-	-
SERVICES DE / PROTECTION / SERVICES INCENDIES / FIRE										
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
COMMUNICATIONS										
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
CONSTRUCTION & REG. / BUILDING & BY-LAW										
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
TOTAL PROTECTION	-	-	-	-	-	-	-	-	-	-

Ville de / Town of Hawkesbury
Dépenses en immobilisation - Capital expenditures
Budget 2023

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	Report 2022	Budget 2023	Fonds général	Externe / External			Interne / Internal			Solde à la fin
				Octrois Féd./Prov.	Comtés/ Autres Mun.	DLT	Réserves & Fonds réserves	Fonds de taxes sur l'essence	Redevances d'aménage ment	
TRANSPORTATION SERVICES/TRANSPORT										
INFRASTRUCTURE										
Municipal Garage	-	700,000	-	-	-	-	-	-	-	700,000
West St. Rehabilitation - Construction (Road/W/WW/Storm)	-	450,000	-	350,000	-	-	-	-	100,000	-
Road Network Paving	-	-	-	-	-	-	-	-	-	-
Sidewalks & Curbs replacement program	-	-	-	-	-	-	-	-	-	-
Prospect Street Culvert Rehabilitation	-	100,000	100,000	-	-	-	-	-	-	-
Traffic study	-	75,000	75,000	-	-	-	-	-	-	-
VEHICULE, EQUIPMENT AND MACHINERY										
2x Sidewalk snowplow	-	300,000	150,000	-	125,000	-	25,000	-	-	-
Snowblade pour loader	-	60,000	50,000	-	-	-	10,000	-	-	-
TOTAL TRANSPORT	-	1,685,000	375,000	350,000	125,000	-	35,000	-	100,000	700,000

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				Octrois Féd./Prov.	Comtés/ Autres Mun.	DLT	Réserves & Fonds réserves	Fonds de taxes sur l'essence	Redevances d'aménage ment	
ENVIRONMENTAL										
ÉGOUTS PLUVIAUX / STORM SEWERS										
West St. Rehabilitation - 2023 (Road/W/WW/Storm)	-	350,000	-	350,000	-	-	-	-	-	-
New Ditch Cameron St. (Storm Network Rehab)	-	60,000	50,000	-	-	-	10,000	-	-	-
	-	410,000	50,000	350,000	-	-	10,000	-	-	-
ÉGOUTS SANITAIRES / SANITARY SEWERS										
WASTE WATER TREATMENT PLANT										
Monitoring and reporting of sewage overflow and bypass ev	-	173,773	-	173,773	-	-	-	-	-	-
Pump + motor Replacement	-	100,000	-	-	-	-	100,000	-	-	-
SANITARY NETWORK										
West St. Rehabilitation - 2023 (Road/W/WW/Storm)	-	350,000	175,000	-	-	-	-	-	175,000	-
Sanitary Network Rehabilitation	-	-	-	-	-	-	-	-	-	-
	-	623,773	175,000	173,773	-	-	100,000	-	175,000	-
EAU / WATERWORKS										
WATER FILTRATION PLANT										
WTP Clarifier Upgrade (Design) + Filtration & Backwas	1,500,000	6,500,000	-	1,974,125	1,440,000	4,585,875	-	-	-	-
VFD Replacement	-	100,000	-	-	-	-	100,000	-	-	-
WATER DISTRIBUTION NETWORK										
Water Network Rehabilitation	-	-	-	-	-	-	-	-	-	-
West St. Rehabilitation - 2023 (Road/W/WW/Storm)	-	350,000	40,000	310,000	-	-	-	-	-	-
	1,500,000	6,950,000	40,000	2,284,125	1,440,000	4,585,875	100,000	-	-	-
TOTAL ENVIRONMENT	1,500,000	7,983,773	265,000	2,807,898	1,440,000	4,585,875	210,000	-	175,000	-

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				Octrois Féd./Prov.	Comtés/ Autres Mun.	DLT	Réserves & Fonds réserves	Fonds de taxes sur l'essence	Redevances d'aménage ment	
LOISIRS & INSTALLATIONS / REC. & FACILITIES										
BUILDINGS & PROPERTY										
Monitoring - Place des Pioniers/Blvd du Chenail	-	50,000	-	-	-	-	-	-	-	50,000
Ile du Chenail - Erosion	-	100,000	-	-	-	-	-	-	-	100,000
Fence - Bon Pasteur road	-	15,000	15,000	-	-	-	-	-	-	-
PARKS										
Île du Chenail - Additional studies for design	-	50,000	-	-	-	-	-	-	-	50,000
Lawn Tractor	-	20,000	20,000	-	-	-	-	-	-	-
Old Mill & Larocque Parks New Post and Lighting	-	25,000	25,000	-	-	-	-	-	-	-
Place des Pioniers - Phase 2	-	120,000	-	120,000	-	-	-	-	-	-
SPORTS COMPLEX										
Arena - Refrigeration System	-	2,500,000	-	-	-	2,500,000	-	-	-	-
Arena - Rink slab and piping (20% for consulting fees)	-	240,000	182,000	-	-	-	58,000	-	-	-
New Locker for Pool Changing Room + Epoxy Flooring	-	150,000	-	150,000	-	-	-	-	-	-
Exterior Tennis Courts LED Lighting	-	27,000	13,000	-	-	-	14,000	-	-	-
Complex Delivery Entrance Paving	-	25,000	25,000	-	-	-	-	-	-	-
Multiroom Entrance and Doors	-	70,000	70,000	-	-	-	-	-	-	-
	-	3,392,000	350,000	270,000	-	2,500,000	72,000	-	-	200,000
TOTAL RECREATION	-	3,392,000	350,000	270,000	-	2,500,000	72,000	-	-	200,000
TOTAUX / GRAND TOTAL	1,500,000.00	13,178,773.00	1,065,000.00	3,427,898.00	1,565,000.00	7,085,875.00	360,000.00	-	275,000.00	900,000.00

FONDS DE RÉSERVES OBLIGATOIRE / OBLIGATORY RESERVE FUNDS	RÉEL / ACTUAL	PRÉVISIONS / FORECAST			
	<i>Estimated/prévision</i> SOLDE/ BALANCE 2022/12/31	AJOUT / ADDITION	INTÉRÊTS / INTEREST	UTILISATION / USE	SOLDE/ BALANCE 2023/12/31
Building permit reserve Fund	630,348.08	-	-	90,000.00	540,348.08
REVENUS DIFFÉRÉS OBLIGATOIRES / OBLIGATORY DEFERRED REVENUE					
Development Charges Act	175,000.00	-	-	-	175,000.00
Canada Community-Building Fund (Federal GasTax)	595,875.89	330,000.00	-	-	925,875.89
<i>Transfert dans les revenus différés / Transfer to deferred revenues</i>	<i>(770,875.89)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(770,875.89)</i>
Sous-total Fonds de rés. Obligatoire / Subtotal Obligatory Reserve Funds	630,348.08	330,000.00	-	90,000.00	870,348.08
FONDS DE RÉSERVE DISCRÉTIONNAIRE / DISCRETIONARY RESERVE FUNDS					
Bibliothèque / Library	72,990.51	-	-	-	72,990.51
TOTAL FONDS DE RES. / RESERVE FUNDS	703,338.59	330,000.00	-	90,000.00	943,338.59
RÉSERVES / RESERVES					
Working funds	2,000,000.00	-	-	-	2,000,000.00
Contingencies	71,287.00	-	-	-	71,287.00
Tax rate stabilization	500,000.00	-	-	-	500,000.00
Administration	195,670.55	21,000.00	-	88,175.00	128,495.55
Replacement of equipment and vehicles	1,066,539.79	200,000.00	-	102,142.00	1,164,397.79
Purchase or renewal of Tangible Capital Assets					
- General government	357,574.72	-	-	43,000.00	314,574.72
- Protection services	12,000.00	50,000.00	-	-	62,000.00
- Transportation services	429,697.80	58,000.00	-	40,000.00	447,697.80
- Wastewater system	531,163.10	125,000.00	-	100,000.00	556,163.10
- Storm water system	-	-	-	-	-
- Waterworks system	2,462,932.87	555,000.00	-	100,000.00	2,917,932.87
- Solid waste collection/disposal	79,880.00	-	-	-	79,880.00
- Parks	54,128.65	-	-	14,000.00	40,128.65
- Recreation programs	80,755.38	-	-	-	80,755.38
- Recreation facilities	296,089.64	-	-	58,000.00	238,089.64
- Planning and development	142,566.72	-	-	45,000.00	97,566.72
- Shoreline	47,640.39	-	-	-	47,640.39
H.C.I.S.P.A					
- Insurance	51,000.00	-	-	-	51,000.00
- Contingencies	144,634.00	-	-	-	144,634.00
Sous-total des réserves / Subtotal Reserves	8,523,560.61	1,009,000.00	-	590,317.00	8,942,243.61
TOTAL RESERVES ET FONDS DE RESERVE / RESERVES AND RESERVE FUNDS TOTAL	9,226,899.20	1,339,000.00	-	680,317.00	9,885,582.20